THE HERITAGE CANADA FOUNDATION



ANNUAL REPORT 2003 - 2004

Cover: The Coat of Arms of the Heritage Canada Foundation

The emblem of Heritage Canada, a maple leaf and keys on the shield, is surmounted by a three-turreted fort, a symbol of our built heritage. Supporting the shield are two beavers, symbols of perseverance and recognized as symbols of Canada for many generations.

The Latin motto, *Patrimonii publici propugnatores*, translates as "champions of our heritage" and alludes to the mission of the Heritage Canada Foundation in protecting and promoting heritage buildings and places for the benefit of all Canadians.

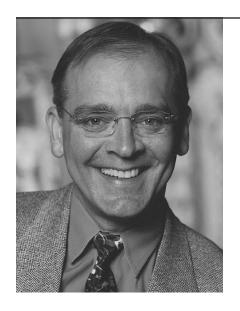
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THE BOARD OF GOVERNORS

Jim Bezanson Chair, New Brunswick Loree Stewart Vice-Chair, Yukon George Chalker Vice-Chair, Newfoundland and Labrador Catherine C. Cole Alberta Harold D. Kalman British Columbia David B. Dueck Manitoba Northwest Territories and Nunavut Stephen Rowan Nova Scotia Brenda Shannon Rollo Myers Ontario **Todd Saunders** Prince Edward Island Michel Grenier Quebec Don Kerr Saskatchewan

CHAIR'S MESSAGE



DEAR MEMBERS AND SUPPORTERS,

It is with great satisfaction that I submit this report for your consideration as I complete my term as the Chair of your Board of Governors. After several day-long workshops, numerous conference calls and representative consultation, we are pleased to place before you our recently completed strategic plan. We strongly believe that we now have a well-defined road map

to guide future growth and development of the Foundation. Our route is complete with measurable benchmarks in the form of year one actions to be implemented in 2005. Your Board of Governors has reaffirmed its vision for the Foundation to be the national voice for heritage conservation. I look forward to your comments.

We have continued execution of work identified in the conservation plans developed for each of our properties. Of particular note are the new cedar shingle roof and chimney reconstruction at Runciman House in Annapolis Royal, Nova Scotia. Our offices at 5 Blackburn Avenue in Ottawa have benefited from work to mitigate water infiltration. We continue to review best options to enable our good stewardship of all of our properties and have adopted the new Standards and Guidelines for the Conservation of Historic Places in Canada as the first component of our new Real Property Policy.

Our summer Board meeting was held in Merrickville, Ontario, where we were pleased to host a reception for Foundation members and friends in associated organizations. We have begun preliminary discussions on reviving a new and improved version of the Foundation's popular and successful Main Street program. I am hopeful that we will be able to share and discuss details by our AGM in Regina, Saskatchewan, scheduled for fall 2005.

The Foundation welcomed the announcement of the Commercial Heritage Properties Incentive Fund as a

first step towards tax-based incentives to encourage the conservation of historic places in Canada. We anticipate further initiation, by provinces and territories, of partner programs that would encourage sensitive development of smaller-scale projects. Unfortunately, little progress was made this year by the federal government on the national trust component of the Historic Places Initiative.

In an effort to make the Heritage Canada Foundation more relevant to owners of older properties and increase our membership, we will launch a series of technical building conservation sessions in a parallel stream during our conference. I am particularly pleased to welcome all of you to my home town of Saint John, New Brunswick, September 9-11, 2004. Our conference topic *Stewardship—Are We Committed?* is sure to inspire generous debate as we in Saint John launch into a review of our *Preservation Areas By-law—*in the face of pressure from property owners and the development industry to relax established Standards.

I extend my thanks to staff for their work and to my colleagues on the Board of Governors for placing their faith in my hands. In particular, I wish to acknowledge the excellent organizational skills and mental alacrity of First Vice-Chair Loree Stewart (Yukon), who kept me operating within established policy guidelines. In addition, I wish to pay tribute to Second Vice-Chair George Chalker (Newfoundland and Labrador), who joined the executive this year and greatly assisted me through his advice, discussion and completion of several difficult tasks.

I look forward to seeing many of you at our annual general meeting and conference in Saint John and addressing any questions you may have.

Respectfully submitted,

Jim H. Bezanson

Chair, Board of Governors

EXECUTIVE DIRECTOR'S LETTER

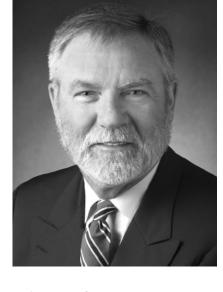
DEAR MEMBERS,

The preservation of our historic building stock depends on a number of key elements, the most fundamental of which is our heritage labour force. Without a human resource base adequate in number and nature to the task of retaining, restoring and reusing our built heritage assets, the future of these precious resources will be compromised. Unfortunately, those who work in the professions and trades associated with heritage conservation are not officially tracked. They are generally subsumed under broader occupational classifications, making it difficult, if not impossible, to know with any certainty whether we have enough people with sufficient education, training and experience to ensure the well-being of the built heritage of Canada.

In order to encourage a better understanding of the nature and needs of the heritage labour force, the Foundation this year commissioned and published the first research report on this subject, Human Resource Issues in the Preservation of Heritage Buildings, and put it into widespread distribution. This document served as the stimulus and focus for discussion at our September 2003 annual conference, the proceedings of which, Heritage Preservation Works, were published earlier this year. The report contained a first-ever survey of post-secondary institutions offering education and training in fields associated with heritage conservation, and, as a follow-on, the Foundation was contracted by the Historic Places Program of Parks Canada to convene a gathering of the faculty members of these university and college programs.

The Cultural Human Resource Council indicated that it would be proceeding, in collaboration with the Foundation and other interested parties, with a sector survey of the heritage labour force. This is a vital and most welcome first step towards developing an understanding of the characteristics and requirements of the human resource base engaged in heritage conservation, and identifying requisite programs and resources to ensure that enough people with enough skills will be engaged in heritage preservation. With 1.7 million pre-1920s structures in Canada, there will always be enough work in this field. The Foundation is committed to ensuring that there will always be enough workers.

The senseless destruction this year of the iconic 1904 Eaton's Building in Winnipeg to make way for a federally funded complex with a projected useful lifespan of only 50 years underscored the pressing need for the Government of Canada to put its heritage house in order. With one arm of the federal government promulgating much-needed heritage policies and programs, and others acting—as in the Eaton's example—against stated federal heritage objectives, the time is long overdue for introducing coherence in federal initiatives. For that reason, the Foundation,



in our annual pre-Budget submission to the House of Commons Standing Committee on Finance, called for the adoption of a pan-governmental policy that, on the one hand, would embargo any federal activity that would result in the further erosion of our built heritage resources. On the other, it would give priority to those undertakings that would result in the retention, restoration and reuse of our historic building stock. The federal government has a golden opportunity to show leadership by adopting such an approach, and the Foundation will continue to urge it to do so.

As the fiscal year 2003-4 drew to a close, it became increasingly likely that a federal election would be called in 2004. The four federal parties were put on notice that I would be seeking built heritage policy statements from their leaders for publication on our Web site. The Foundation began implementing a plan to raise the political profile of built heritage issues in the electoral context, and to engage its members in the process. As a result of our research and conferencing activities in recent years, we can now demonstrate that it makes sound historical, cultural, economic, and environmental and employment sense to retain and reuse our built heritage resources. The challenge now is to persuade decision makers that heritage conservation also makes sound political sense. We know from polling results that public support for the preservation of Canada's built heritage is very strong, and we must now try to ensure that public policy finally begins to mirror public opinion.

Brian Anthony
Executive Director

The Year In Review

Canada's only national voice for heritage conservation, the Heritage Canada Foundation continued in 2003-4 to develop its programs and public profile.

The February 2003 report of the Auditor General of Canada was a breakthrough for heritage, since it contained a critical assessment of federal stewardship of built, archival and published heritage. This was the first time the Auditor General has ever reported on this key area of federal responsibility. Heritage Canada looks forward to further collaboration, as subsequent reports will include more detailed information on the protection of cultural heritage in the federal government.

In addition to welcoming government programs such as the Historic Places Initiative, the Foundation has been involved in researching human resources in the heritage field.

The September annual conference, Heritage Preservation Works: Human Resources in the Heritage Conservation Field, dealt with many of the critical issues facing the heritage labour force. To provide background information for the conference and to engender ideas for subsequent initiatives, the landmark research report Human Resource Issues in the Preservation of Heritage Buildings included a first-ever survey of post-secondary institutions offering education and training opportunities in fields associated with heritage preservation. The research report and conference proceedings were used to engage appropriate authorities in action-oriented discussions related to education, training and job creation in heritage preservation.

The Doors Open Canada program, which was begun in 2002 to promote Doors Open nation-wide and to inspire communities to organize their own Doors Open events, saw successful launches in Calgary and St. John's. Each received valuable assistance and information on marketing, fundraising, fostering media relations and co-ordinating volunteers. The Web site (www.doorsopencanada.ca) has been fully activated.

In conjunction with Heritage Day 2004, the theme of the Foundation's annual educational package was Canada's military sites and buildings. *Defending Canada: Our Military Heritage Sites and Buildings* edukit was distributed to schools and libraries across Canada, and is now available on the Foundation's Youth Web site (www.heritagecanada.org/kids/indexF.html).

The Landmark Preservation Program now has nine projects benefiting from the program's national appeal for donations. The most recent additions are: St. Brigid's Roman Catholic Church, Ottawa, Ontario; McAdam Railway Station National Historic Site, McAdam, New Brunswick; Coqualeetza Big House, Chilliwack, British Columbia; Humboldt Water Tower, Humboldt, Saskatchewan; and the Masonic Memorial Temple, Montréal, Quebec.

Four new Governors were elected to the Board at the annual conference in September 2003. They include: Catherine C. Cole (Alberta), David B. Dueck (Manitoba), Rollo Myers (Ontario), and Todd Saunders (Prince Edward Island). The Board also elected Jim Bezanson (New Brunswick) as Chair, Loree Stewart (Yukon) as First Vice-Chair, George Chalker (Newfoundland and Labrador) as Second Vice-Chair and Don Kerr (Saskatchewan) as member at large.

Sadly, the founding Executive Director of the Heritage Canada Foundation, Bob Phillips, died July 9, 2003, and on March 2, 2004, long-time staff member and Membership Co-ordinator Françoise Courty also passed away.

GOVERNMENT RELATIONS AND ADVOCACY

Throughout the year in review, the Heritage Canada Foundation continued its vital work of disseminating the heritage conservation message, both in its relations with governments at all levels, and in the broader context.

The Foundation met frequently with federal officials concerning development of the Historic Places Initiative and maintained pressure for improved tax treatment of heritage properties and the need for a national trust for Canada.

In the course of the year, the Foundation carried on in its active, Canada-wide role in trying to save heritage properties from demolition. In concert with provincial and territorial heritage organizations and local groups, the Foundation provided information, advice and support, intervening where appropriate in order to avert the loss of heritage buildings. Foundation staff appeared before the Ontario Municipal Board to secure the protection of 56 Blythwood Road, Toronto,

a superb Arts and Crafts house of 1911 threatened with demolition. In the wake of threats to demolish two historic francophone churches in Essex County, Ontario, the Foundation urged the Town of Lakeshore to create a municipal heritage advisory committee in order to formalize the process for future designations.

The Foundation wrote to the Mayor and members of Council of the City of Calgary appealing to them to take measures to save the 1905 Dr. Rouleau House, one of the city's earliest surviving dwellings, also threatened with demolition.

The Foundation strongly supported the Work Point Arts Project Society in its bid to preserve the historic Work Point Barracks in Esquimalt, British Columbia, by converting it into a regional arts centre. Designed by renowned Canadian architect Thomas Fuller in 1890, the structure was slated for disposal by Canadian Forces Base Esquimalt.

Last winter, Heritage Canada led a public outcry against the decision of the Department of National Defence to demolish three of the remaining eight First World War hangars of CFB Borden in Ontario, a national historic site.

COMMUNICATIONS

Magazine

During the year, the bilingual quarterly entitled *Heritage/Patrimoine* featured summer articles on Winnipeg's historic Exchange District, the restoration of La Maison Gabrielle-Roy in St. Boniface, Manitoba, and Eaton's Art Moderne 7th floor in Toronto. The Fall 2003 issue had a rural theme focusing on the vanishing round barns of the Eastern Townships and its changing rural landscape. The Victorian industrial architecture of Gooderham and Worts Distillery was also highlighted. Other features included an evaluation of Canada's decommissioned military bases and the sorry state of Camp Borden's once famous "hangar line" which dates back to 1917.

Other publications

The Human Resource Issues in the Preservation of Heritage Buildings research report was produced as part of the Foundation's interest in developing a

national human resources strategy in the heritage field.

Other publications include the proceedings from the September 2003 annual conference, *Heritage*Preservation Works: Human Resource Issues in the Heritage Conservation Field, and the Teacher's Guide, Defending Canada: Our Military Heritage Sites and Buildings, published as part of the Heritage Day Program.

The bi-weekly Media Review, now available only by e-mail, has more than doubled its subscriptions.

Web site

From April 2003 to March 2004, the average number of monthly visits to the Heritage Canada Web site was 7,808, up 855 from the previous year. The highest number for any month was 10,497 in March, then 8,927 in January and 8,657 in November. The Links page was the most commonly visited, followed by the main Magazine page, What's New and Featured Building pages. The Heritage 2004 Youth page and the Doors Open Canada Web sites have also been updated. From its launch in May 2003 to March 2004, the average number of monthly visits to the Doors Open Canada Web site was 725.

Outreach

The Heritage Canada Foundation celebrated its 30th anniversary at its annual conference, Heritage Preservation Works, held last September in Winnipeg. Its research report Human Resource Issues in the Preservation of Heritage Buildings provided the foundation for the conference. The basic questions of who does what in heritage conservation, what are the needs in education and training, and what are the roles of professionals and volunteers were discussed during the keynote address, five sessions, two luncheon presentations and three workshops. Representatives from Human Resources Development Canada, the Construction Sector Council, Parks Canada, England's National Trust and several universities focused on such human resource issues as: an aging workforce, labour shortages, national certification, educational programs and apprenticeships, expanding partnerships with industry and education institutions, advancing career and workforce training, and better market research. The federal Heritage Places Initiative (HPI) and the Commercial Heritage Properties Incentive Fund were also discussed.

Through this outreach program, staff participates in conferences, workshops and other events, presenting papers, consulting, and providing support and/or intervention on endangered heritage places. Over the course of the review year, staff exhibited and/or presented papers at two ICOMOS Canada seminars (Montréal and Toronto); Architectural Conservancy of Ontario-Community Heritage Ontario Joint Conference, Advocating for Adaptive Reuse; the Federation of Canadian Municipalities, Bridging the Gap; Lakeshore, Ontario, Heritage Seminar; various Heritage Fairs; and Doors Open Ottawa. Building on the success of its publication Exploring the Connection Between Built and Natural Heritage, the Foundation convened a working group of representatives of federal government departments and environmental organizations. The group began a series of consultation meetings to discuss policy, case studies and, in particular, topics for the Foundation's 2005 annual conference on the subject of heritage conservation and sustainability.

PROGRAMS

Heritage Day

Each year the Heritage Canada Foundation undertakes a national educational campaign to make Canadians, especially students, aware of the architectural heritage and historic places of Canada. The program focuses attention on a significant heritage theme that is illustrated on a bilingual poster and in a companion Teacher's Guide. For Heritage Day 2004, the Foundation published Defending Canada: Our Military Heritage Sites and Buildings, featuring forts, barracks, armouries, aerodromes and war memorials from across the country. On Heritage Day 2004 the poster and guide for teachers, youth leaders and heritage groups were publicly launched at the Canadian War Museum in Ottawa. Approximately 20,000 posters and 17,000 guides were distributed to nine provincial ministries of education, school libraries, heritage organizations, museums, and the Scouts and Guides and other youth clubs.

The Heritage Day education theme was adopted and promoted by communities across Canada, and many local heritage organizations and museums celebrated with various heritage activities.

The Youth Web page was updated with the *Heritage* 2004: Defending Canada photos and text.

Awards

The purpose of the Heritage Canada Foundation Awards Program is to recognize and celebrate excellence in the heritage preservation field as demonstrated by individuals and groups, through achievements or projects consistent with Heritage Canada's mission, philosophy and guiding principles.

Selected for the prestigious 2003 Prince of Wales Prize, Québec City has developed and employed an array of forceful tools and incentives to protect and enhance its heritage fabric. The municipality's successful conservation initiatives include the maintenance and promotion of four historic districts and an innovative urban forestry scheme that enhances both the natural and built heritage.

Jennifer Cook Bobrovitz was awarded the Journalism Prize for her many years of research and writing on the subject of Calgary's architectural heritage. She has been featured in *Legacy* magazine, the *Calgary Herald* and the *Calgary Real Estate News*, and was instrumental in establishing the Virtual Tour of Historic Calgary Web site.

Two Achievement Awards were presented this year. The first, in partnership with the Heritage Society of British Columbia, honours Mr. Donald Luxton for his significant contribution to heritage preservation as a consultant, educator and conservation advocate. Mr. Luxton has taken an active role in such positions as Director of Heritage Vancouver, founding and current President of the Canadian Art Deco Society and Director of the Vancouver Heritage Conservation Foundation.

The second Achievement Award, in partnership with the Manitoba Historical Society, was presented to La Maison Gabrielle-Roy Corporation of St. Boniface, Manitoba, for its dedication in restoring the birthplace of celebrated Canadian author Gabrielle Roy.

Young Canada Works

In 2003, the Heritage Canada Foundation administered contributions under the Young Canada Works in Heritage Organizations (YCW-HO) program for the seventh year. In addition, Heritage Canada administered contributions for the first year under the internship component of the program, Young Canada

Works at Building Careers in Heritage (YCW-BCH), which provides internships for graduate students. The Foundation created 87 summer positions under YCW-HO, of which 46 were with organizations from the previous summer. Heritage Canada created three positions under YCW-BCH. As in the previous year, approximately \$250,000 was disbursed towards the summer and internship projects. Part of Canada's Youth Employment Strategy, the YCW program is funded by the Department of Canadian Heritage.

Once again, Heritage Canada staff focused on being accessible to employers and students through professional and timely guidance. Heritage Canada monitored the required 10% sample of its total projects through telephone interviews with employers and their students working throughout Canada.

Both the Young Canada Works components proved to be appreciated by and essential to employers and students alike. Comments provided by employers echoed those made in previous years regarding the importance of YCW's support. Bob Irvine of the Friends of the Crysler Farm Battlefields, Ont., wrote: "Thanks to YCW, we are able to keep open one of Canada's most important historic battlefield sites." Tara Hopper, a student working as the Cultural Tourism Co-ordinator in downtown Vernon, B.C., wrote: "My summer job with YCW gave me valuable work experience and job skills that will give me an advantage in the future. I have learned a great deal about Vernon's heritage and have gained greater appreciation for history."

COMMUNITY HERITAGE DEVELOPMENT

During the program year 2003-4, a draft of the *Advocacy Action Handbook* was prepared as well as material for a related new Web site. They identify best community practices in the field of heritage preservation for use by local governments and local heritage groups.

Heritage Canada co-sponsored, with Parks Canada, the Heritage Conservation Educators' Roundtable in May 2004, where 22 participants from 14 educational institutions gathered to brainstorm. It was agreed that a partnership between these institutions, the Foundation and Parks Canada should be developed. To begin with, an e-mail

network will be set up, and the Foundation will maintain a listing of education and training institutions with programs and courses in the heritage conservation disciplines.

During the year, the Foundation produced a special version of the proceedings of its 2002 annual conference on heritage tourism. In partnership with the Canadian Tourism Commission, the Foundation published *Packaging the Potential: Discovering Heritage Tourism*. Billed as "practical ideas for the tourism industry," the 21-page booklet presents success stories and stresses authenticity in developing and marketing heritage tourism.

To increase the national political profile of built heritage issues in the context of the 2004 federal election, the Heritage Canada Foundation contacted each political party leader, seeking a policy statement regarding the extent and nature of their party's commitment to the preservation of Canada's built heritage. Each party received copies of the Foundation's research reports, conference proceedings, policy briefs and the quarterly magazine, *Heritage*. The Foundation also called on Canadians to keep culture and heritage on the minds of politicians during the 2004 federal election campaign.

The Fondation Rues principales, a subsidiary of the Heritage Canada Foundation, delivered Main Street services to nine municipalities: eight in Quebec and one (Dieppe) in New Brunswick. There are currently 40 municipalities participating in three-year projects (www. fondationruesprincipales.qc.ca).

PROPERTY

The Foundation continued providing its support for five historic properties: the 1817 Runciman House in Annapolis Royal, Nova Scotia; the 1851 Papineau Chapel in Montebello, Quebec; the 1837-38 Myrtleville House in Brantford, Ontario; and the 1670 offices of the Fondation Rues principales at 11, rue de l'Ancien-Chantier in Québec City. As well, the Heritage Canada Foundation owns the circa 1906 heritage building at 5 Blackburn Avenue in Ottawa, where it is now permanently headquartered.

FINANCIAL STATEMENTS

THE HERITAGE CANADA FOUNDATION CONDENSED CONSOLIDATED BALANCE SHEET

as at March 31, 2004 (In thousands of dollars)

	2004	2003
ASSETS Current Investments Capital assets Heritage properties	\$ 558 18,888 57 1,267	\$ 544 16,312 61 1,267
	\$ 20,770	\$ 18,184
LIABILITIES Current Mortgage payable	464 16 480	237 26 263
NET ASSETS Endowment Non-endowment	16,180 4,110	16,180 1,741
	20,290 \$ 20,770	17,921 \$ 18,184

Auditor's Report On Summarized Financial Statements

To the members of the Heritage Canada Foundation:

The accompanying summarized balance sheet and statement of income are derived from the complete financial statements of the Heritage Canada Foundation as at March 31, 2004 and for the year then ended on which we expressed an opinion without reservation in our report dated May 7, 2004. The fair summarization of the complete financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of the Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

In our opinion, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the entity's financial position, results of operations and cash flows, reference should be made to the related complete financial statements.

Debitte à Toucle LLP

Ottawa, Canada May 7, 2004

THE HERITAGE CANADA FOUNDATION CONDENSED CONSOLIDATED STATEMENT OF REVENUE, EXPENSES AND NET ASSETS

year ended March 31, 2004 (In thousands of dollars)

	2004	2003
REVENUE		
Operations		
Contracts	\$ 646	\$ 593
YCW contribution	291	250
Memberships	78	78
Conferences and symposiums	40	47
Grants	60	81
Property	16	18
Donations and bequests	12	7
Publications	1	1
Other	8	8
	1,152	1,083
Investment revenue (losses)	4,019	(2,964)
Total revenue	5,171	(1,881)
EXPENSES		
Community heritage development and networking	915	829
Management and administration	951	767
YCW	291	250
Policy and programs	178	159
Publications	227	245
Property	136	157
Board Communications	69 35	86 75
Total expenses	2,802	2,568
Excess (Deficiency) of revenue over expenses	2,369	(4,449)
NET ASSETS		
Non-endowment, beginning of year	1,741	6,190
Non-endowment, end of year	4,110	1,741
Endowment	16,180	16,180
Total net assets	\$ 20,290	\$ 17,921

FACT SHEET

The Heritage Canada Foundation (Heritage Canada) is a national, membership-based organization and a registered charity (#11923 7477 RR0001). It was incorporated in 1973 by the federal government as a non-governmental organization to encourage the protection and promotion of the built, natural, historic and scenic heritage of Canada.

Governance: Heritage Canada's Board of Governors consists of 12 members, representing the provinces and territories, elected by Heritage Canada's members.

Programs: Heritage Canada has two principal programming activities: communications and demonstration programs.

COMMUNICATIONS PROGRAM

Publications: Heritage magazine, published quarterly; Annual Report; the research report Human Resource Issues in the Preservation of Heritage Buildings; and proceedings from the annual conference, Heritage Preservation Works: Human Resource Issues in the Heritage Conservation Field.

Web site: The Foundation's bilingual Web site at www.heritagecanada.org provides up-to-date information in several sections: What's New, Featured Buildings, press releases and a biweekly Media Review. The site also features the entire listing of the Heritage Directory. New features to the site include links to the new Doors Open Canada Web site (www.DoorsOpenCanada.org); the updated Heritage 2004 Youth site; and the ability to register for a Heritage Canada Mosaik MasterCard.

Advocacy: We work with government at all levels to improve heritage programs, policies and legislation. We support the preservation and careful stewardship of heritage buildings and historic landscapes.

Annual Conference: Each year, we hold an annual conference to present and debate issues central to the preservation of Canada's heritage places.

Awards: Prince of Wales Prize, Gabrielle Léger Award, Lieutenant Governor's Award, Achievement Awards, Journalism Prize and Corporate Prize. Heritage Day: We encourage all Canadians to celebrate Canada's heritage on the third Monday in February. Each year, we produce a Heritage Day poster on a theme reflecting the richness of Canada's built heritage. We also produce a Teacher's Guide for use by schools and youth organizations throughout the year.

DEMONSTRATION PROGRAMS

Property: We are custodians of five properties: the Runciman House in Annapolis Royal, Nova Scotia (1817), the Fondation Rues principales premises in Québec City (1670), the Papineau Chapel in Montebello, Quebec (1851), the Myrtleville House Museum in Brantford, Ontario (1837), and the Heritage Canada Foundation headquarters in Ottawa, Ontario (1906).

Young Canada Works: We administer federal grants to assist nonprofit organizations and agencies in hiring young people to gain experience in the various aspects of heritage preservation.

Community Heritage Development: We work with municipalities to recognize and use heritage properties and amenities for the benefit of the community and visitors.

Research And Development: We investigate current trends and emerging issues and communicate our findings.



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